Saskatchewan
Property Management
Corporation

Annual Report
1991 - 1992

Saskatchewan
Property Management
Corporation

93-00066/

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Letter of Transmittal

Regina Saskatchewan
June 29, 1992

Saskatchewan

Saskatchewan
Property Management
Corporation

Minister-in-charge

Legislative Building
Regina, Canada
S4S 0B3

(306) 787-7922

To Her Honour,
The Honourable Sylvia O. Fedoruk, O.C., S.O.M.,
Lieutenant Governor of the
Province of Saskatchewan

Your Honour,

I have the honour to submit herewith the Annual Report of the Saskatchewan Property Management Corporation for the period April 1, 1991 to March 31, 1992. Included are the Financial Statements for the year, duly certified by Deloitte and Touche, chartered accountants, and in a form approved by the Treasury Board. This is all in accordance with the Saskatchewan Property Management Corporation Act.

I have the honour to be,
your obedient servant,

Ned Shillington

Ned Shillington
Minister-in-charge
Saskatchewan Property Management Corporation

Message from the President

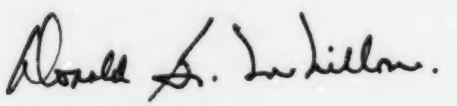
During the year 1991/92, Saskatchewan Property Management Corporation continued to focus on our customers and their needs, examining our services and how we delivered them. We listened to what people were telling us, and endeavoured to respond effectively to their needs.

Our financial reports have been changed to reflect the recommendations of the Provincial Auditor's Report and the Financial Management Review Commission Report.

We began an examination of our structure and methods of doing business to ensure effectiveness and efficiency. Some changes began in early 1992 and will continue during 1992/93.

Our commitment to the environment remained strong in 1991/92. Recycling programs, CFC use and replacement and elimination of hazardous cleaning materials were introduced during the year. We will continue to focus on an environmentally friendly workplace in 1992/93.

We have a well trained and dedicated staff who continue to work together to meet the government's goals for the Province of Saskatchewan.



Donald G. McMillan
Acting President

Saskatchewan Property Management Corporation

Saskatchewan Property Management Corporation became a Crown Corporation on March 25, 1986. Prior to this, SPMC was a government department, the Department of Supply and Services.

SPMC is a very diversified Corporation, affecting nearly all government operations. SPMC provides services to all government departments, crown corporations, Treasury Board crown corporations, boards, agencies and commissions. SPMC manages a full range of centralized commercial services, acquires and maintains all government accommodations and delivers capital construction and renovation projects.

We act as a government communications support agency servicing telephone, facsimile and data-link needs.

SPMC also manages procurement for all government purchasing, from printing jobs to computer equipment. Our Central Survey and Mapping Agency manages the survey system for the province, maintaining a series of basic maps and a multi-purpose geographic information system.

The following pages will detail the services of each area of service within SPMC, with financial details and notes in the last section of this report. Information will be categorized into the following;

- SPMC Services
- Support Functions
- Agencies
- 1992/93 Program Highlights
- Financial Statements
- Notes to Financial Statements
- Schedules

If you require more copies of this Annual Report or more information about SPMC, please call SPMC Corporate Communications at 787-1529.

SPMC Services

Customer Services
This area is the primary contact between SPMC and its customers; namely, government departments, crown corporations and agencies.
The main functions are cleaning and operating all government-owned and many leased government buildings.

Customer Services also provides other centralized services to government, including;

Executive Air Services is utilized by ministers and senior government officials.

Air Ambulance assists the Department of Health in transporting patients from one location to another when road ambulance is unavailable or not timely.

Northern Air Services manages the province's fleet of water bombers, used for fire suppression in northern Saskatchewan.

Central Vehicle Agency provides vehicles, from compact cars to medium duty trucks, for government programs. Customers may lease vehicles on a permanent, seasonal or daily basis.

Communications Branch co-ordinates all moves, changes and installations of telephone and computer communications systems.
In addition, this group is responsible for co-ordination and publication of the Government Directory and the Provincial Government Blue Pages in provincial telephone directories.

Distribution Centre stocks most office supplies and equipment used by our customers. Through its warehouse in Regina, SPMC offers cost savings to government programs. This group also leases computer, word processing and photocopy equipment.

Mail Services collects and delivers all provincial government mail, and provides a special messenger service.

Photographic Services covers photography needs from major events to routine processing. Both in-house and commercial photographers and laboratories are utilized. An extensive photo library is also maintained by Photographic Services.

Purchasing Agency manages the buying of goods and services for government departments and agencies. A competitive tendering process is used. Acting as the customers' representative, SPMC evaluates tenders for price, quality, service and reliability to ensure the best return for money spent.

Records Management stores customers' non-current files in heated warehouse space. Files can be retrieved, destroyed and/or recycled on request by customers, in accordance with Provincial Archives Schedule.

Sales and Salvage disposes of government's surplus items. Items are transferred to another department or publicly sold.

Real Estate Services
This area is responsible for managing the Corporation's accommodation and property portfolio of owned and leased space. This group acquires and disposes of accommodation for government agencies. To meet the needs of individual departments, requirements for space are analyzed and once the needs are determined, SPMC will arrange for appropriate accommodations.

Technical Services
This area provides the following range of specialized building and support services to Customer Services and Real Estate Services;

Conservation Branch manages SPMC water and energy requirements. This group strives to conserve and decrease consumption of these resources and services while maintaining comfortable working conditions.

Construction Services provides general maintenance, construction and renovation of accommodations including Heritage buildings such as the Legislative Building and Government House.

Furniture Services manages the provincial inventory of government furniture, orders new furniture and refurbishes and recycles old furniture.

Maintenance Management is responsible for all owned building structures, systems, equipment and services throughout the province.

Occupational Health, Safety and Environment ensures the well-being of SPMC employees through safety training and inspections of buildings and work sites. The Branch is also responsible for managing environmental concerns, such as hazardous waste disposal, storage of hazardous materials and PCB removal, all governed by provincial regulations.

Project Management manages the delivery of capital construction, building renovation and maintenance projects throughout the province.

Technical Resources measures, maintains and updates SPMC's inventory of space in owned and leased buildings. The group also provides in-house design and is responsible for the library of building drawings.

Support Functions

Corporate Communications provides centralized communications and public relations services to the Corporation.

Corporate Planning offers consulting services to the corporate executive, senior managers and program areas in strategic and program planning and issues management.

Corporate Systems ensures that individual employees have the computer technology that is necessary to do their jobs properly. This group also assists other areas in determining their overall information technology requirements.

Financial Services provides financial analysis, accounting and financial planning services for SPMC programs. Financial Services also handles risk management, legal services and legislative liaison.

Human Resource Services provides human resource management, staff training and development, payroll and employee assistance services.

Agencies

Central Survey and Mapping Agency (CSMA) is the provincial authority on land data and maps. The agency develops, manages and distributes Saskatchewan's basic survey, mapping and land data base systems to provincial agencies, other levels of government, private sector developers and the public.

Security Services Agency provides protection of government assets, including awareness and crime prevention programs, static guard force protection and security/environmental monitoring systems. They also co-ordinate security programs with other security and emergency organizations.

1992/93 Program Highlights

In the 1992/93 year, there are several initiatives that SPMC will undertake to make the Corporation more efficient and to provide better service to our customers.

SPMC has been a leader in environmental issues, particularly in eliminating substances and practices that are harmful to the environment. Recycling paper, refurbishing furniture and conserving electricity have all contributed to this initiative. The commitment to our environment will continue in the new year, broadening in scope to solicit ideas and opinions from all SPMC employees.

Other highlights include;

- Central Survey and Mapping Agency (CSMA) continuing the development of a Geographic Informa tion System which will integrate the province's legal survey, geodetic survey and mapping systems.

- Maintenance Management will continue to focus on preventative maintenance for buildings and equipment. They will continue to develop maintenance procedures to ensure that equipment lasts longer and that our customers are not inconvenienced.

- Human Resource Services is working toward finalizing the collective agreements with SGEU and CUPE. Plans are being developed to offer local level Custom Training. In addition, a new Human Resource Information System is being considered, which will provide more detailed information about SPMC employees to management in a more timely fashion.

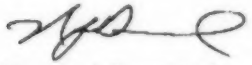
- SPMC will continue to work towards greater savings in energy use. Employees are being encouraged to submit any ideas for energy conservation and are asked to continue to shut off equipment and lights when not in use. On a greater scale, energy audits are being conducted on buildings throughout the province to find methods of reducing energy usage and cost.

Report of Management

The financial statements which follow have been prepared by management in conformity with accounting principles generally accepted in Canada. Management uses internal controls and exercises its best judgement in order that the financial statements reflect fairly the financial position and the results of operations and changes in cash flow.

The corporation's accounting systems and internal control systems are designed to provide reasonable assurance that assets are properly safeguarded and that the financial records are reliable for preparing financial statements and other data and maintaining accountability for assets.

The financial statements have been examined by the corporation's external auditor, whose report follows.



Norman J. Drummond
Controller

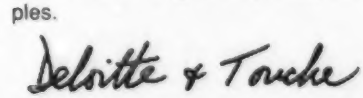
Auditors' Report

To the Members of the Legislative Assembly,
Province of Saskatchewan:

We have audited the statement of financial position of the Saskatchewan Property Management Corporation as at March 31, 1992 and the statements of loss and accumulated deficit and of cash flow for the year then ended. These financial statements are the responsibility of the corporation's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly the financial position of the corporation as at March 31, 1992 and the results of its operations and the changes in its financial position for the year then ended in accordance with generally accepted accounting principles.



Chartered Accountants
June 25, 1992 Regina, Canada

Saskatchewan Property Management Corporation
Statement of Financial Position
As at March 31

	1992	1991 Restated
	(Thousands of dollars)	
Assets		
Real estate investments (notes 3 & 4)	$ 486,464	$ 513,775
Furniture and equipment (note 5)	34,078	42,443
Other assets (notes 6 & 10)	15,051	23,827
Accounts receivable (note 10)	10,385	39,816
Cash	1,181	1,622
Loans receivable (note 10)	–	607,612
	$ 547,159	$ 1,229,095
Liabilities and surplus		
Capital lease obligation (notes 3 & 7)	$ 73,689	$ 74,995
Accounts payable (notes 3 & 10)	15,564	34,513
Long term debt (notes 8 & 10)	–	576,427
Promissory notes (notes 9 & 10)	–	115,781
	89,253	801,716
Province of Saskatchewan equity (note 11)	426,228	429,880
Contributed surplus (note 10)	34,731	–
Accumulated deficit	(3,053)	(2,501)
	457,906	427,379
	$ 547,159	$ 1,229,095

Saskatchewan Property Management Corporation
Statement of Loss and Accumulated Deficit
For the year ended March 31

	1992	1991 Restated
	(Thousands of dollars)	
Revenue		
Accommodation (note 14)	$ 122,669	$ 96,591
Interest	70,352	67,394
Grants	6,036	27,082
Other services	48,015	53,819
	247,072	244,886
Expenses		
Lease	33,339	33,920
Property management	54,311	52,868
Interest – capital lease	9,484	9,481
– other debt	69,846	66,291
Depreciation	29,810	29,010
General operations	50,192	52,338
	246,982	243,908
Income before the following	90	978
(Loss) gain on sale of real estate, furniture and equipment	(642)	794
Net (loss) income	(552)	1,772
(Accumulated deficit) retained earnings, beginning of year (note 3)	(2,501)	5,727
Dividend	–	(10,000)
Accumulated deficit, end of year	$ (3,053)	$ (2,501)

Saskatchewan Property Management Corporation
Statement of Cash Flow
For the year ended March 31

	1992	1991 Restated
	(Thousands of dollars)	
Operating activities		
Net (loss) income	$ (552)	$ 1,772
Non cash items affecting operations		
Depreciation	29,810	29,010
Loss (gain) on sale of real estate, furniture and equipment	642	(794)
Accrued interest on loans	(18,088)	(22,529)
Loans advanced	(60,571)	(124,426)
Collection of loans	21,067	18,472
Net change in accounts receivable, other assets and accounts payable	5,188	(12,987)
	(22,504)	(111,482)
Dividend paid	–	(10,000)
Investing activities		
Purchases of real estate, capital leases, furniture and equipment	(290)	(21,094)
Proceeds on sales of real estate, furniture and equipment	6,022	2,715
	5,732	(18,379)
Financing activities		
Province of Saskatchewan equity	(3,652)	(393)
Repayment of promissory notes	(4,330)	(58,215)
Proceeds from long term debt	100,000	200,000
Proceeds from capital lease obligation	402	2,184
Repayment of long term debt	(73,636)	(39)
Repayment of capital lease obligation	(1,703)	(1,505)
Investment in sinking fund	(750)	(750)
	16,331	141,282
(Decrease) increase in cash for year	(441)	1,421
Cash, beginning of year	1,622	201
Cash, end of year	$ 1,181	$ 1,622

Saskatchewan Property Management Corporation
Notes to the Financial Statements
March 31, 1992

1. Status of the corporation

The Saskatchewan Property Management Corporation was established under the Crown Corporations Act, 1978 by Order in Council #357-86 of 1986 and continues under the Saskatchewan Property Management Corporation Act, 1987.

The corporation was established to provide services, accommodation and facilities to the Government of Saskatchewan and public agencies and capital property financing for third parties.

Effective March 31, 1992, the Province of Saskatchewan through Treasury Board directed the corporation cease providing capital property financing for third parties. Financing provided to third parties was made possible by moneys borrowed from the Province of Saskatchewan. These amounts were forgiven and in turn, amounts loaned by the corporation to third parties have also been forgiven. The effects of this change in operations are set out in Note 10.

2. Significant accounting policies

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in Canada.

a) Real estate investments

Properties transferred from the Province of Saskatchewan are stated at appraised value at the date of transfer, determined by techniques generally accepted in the appraisal industry.

Properties purchased or constructed by the corporation are stated at cost.

The corporation capitalizes all direct costs relating to projects under construction including general and administrative expenses and interest.

b) Furniture and equipment

Furniture transferred from the Province of Saskatchewan is stated at nil. Equipment transferred from the Province of Saskatchewan is stated at depreciated historical cost at the date of transfer.

Furniture and equipment purchased by the corporation is stated at cost.

c) Depreciation

Depreciation on properties is recorded on a straight line basis over their estimated useful lives. The estimated useful lives of the properties are between 1 and 55 years. The average estimated useful life approximates 20 years.

Depreciation on furniture and equipment is recorded on a straight line basis over the estimated useful life of each asset ranging from two to ten years.

d) Deferred costs

The corporation capitalizes all direct costs relating to development of a geographic information system including general and administrative expenses and interest. Deferred costs are reduced by contributions received during development.

Deferred costs will be amortized upon completion of the geographic information system.

e) Inventories

Inventories are stated at the lower of cost and replacement cost.

f) Amortization of debt discount, premium and issue expenses

Debt discount, premium and issue expenses are amortized on a straight line basis over the term of the applicable debt.

3. Prior period adjustments

a) Real estate investments

During the year, it was found that some valuations used in prior years to determine the classification of certain leased properties as capital or operating leases were incorrect. As a result, certain leases were inappropriately classified as operating or capital leases. The correction for the change in classification of the leases, which has been made retroactively, has the effect of reducing, at March 31, 1991, the net book value of real estate investments and the related capital lease obligations by $1,704,600 and $3,194,900 respectively; increasing opening retained earnings at April 1, 1990 by $1,247,000 and net income in 1991 by $243,000.

b) Sale of surplus assets

For the years 1988 to 1990, the corporation sold surplus assets originally purchased from money appropriated from the Consolidated Fund, Province of Saskatchewan, and included the proceeds in income. During the year, it was determined that in accordance with the statute governing such transactions, proceeds from these sales are required to be returned to the Province of Saskatchewan. As a result, income for those years has been adjusted and the effect on these financial statements is the reduction of opening retained earnings at April 1, 1990 of $1,193,000.

4. Real estate investments

	Land	Buildings	1992 Total	1991 Restated Total
		(Thousands of dollars)		
In operation				
– Owned	$ 45,297	$ 455,227	$ 500,524	$ 503,257
– Under capital lease	6	73,630	73,636	73,234
Under construction	–	293	293	4,816
Held for development	1,029	–	1,029	1,029
Held for disposal	738	3	741	1,514
	47,070	529,153	576,223	583,850
Accumulated depreciation				
– Owned	–	(73,576)	(73,576)	(57,496)
– Under capital lease	–	(16,183)	(16,183)	(12,579)
	$ 47,070	$ 439,394	$ 486,464	$ 513,775

During the year interest of $110,000 (1991 – $622,000) was capitalized.

5. Furniture and equipment

	1992	1991
	(Thousands of dollars)	
Vehicles	$ 51,269	$ 52,822
Aircraft	7,816	7,073
Furniture	5,039	5,062
Other equipment	9,766	10,163
	73,890	75,120
Accumulated depreciation	(39,812)	(32,677)
	$ 34,078	$ 42,443

6. Other assets

	1992	1991
	(Thousands of dollars)	
Deferred costs	$ 7,827	$ 10,504
Inventories of parts and supplies	3,921	4,725
Prepaid expenses	3,303	3,683
Unamortized debt discount, premium and issue expenses	–	4,915
	$ 15,051	$ 23,827

During the year interest of $1,255,000 (1991 - $853,000) was capitalized for development of the geographic information system.

7. Capital and operating lease obligation

Future minimum lease payments under capital and operating leases are:

Fiscal year	Capital Leases	Operating Leases
	(Thousands of dollars)	
1992/93	$ 15,369	$ 30,653
1993/94	14,850	27,689
1994/95	14,580	24,017
1995/96	14,653	20,806
1996/97	14,744	18,192
Subsequently	166,786	73,991
	240,982	$ 195,348
Less:		
Interest implicit in leases at an average rate of 13.79%	108,384	
Executory costs	58,909	
	167,293	
	$ 73,689	

Capital leases expire at various dates up to May 31, 2012.

Saskatchewan Property Management Corporation
Notes to the Financial Statements
March 31, 1992

8. Long term debt

Province of Saskatchewan:

Percent	Issue Date	Due Date	1992 Balance	1991 Balance
			(Thousands of dollars)	
10.00% (a)	Feb 2/88	May 1/98	$ –	$ 50,000
9.75%	Feb 25/88	Feb 25/93	–	50,000
9.88%	Jul 21/88	Jul 21/91	–	25,000
10.25%	Nov 10/88	Nov 10/93	–	50,000
10.50%	Feb 23/89	Feb 23/94	–	25,000
9.88%	Jul 6/89	Jul 6/99	–	100,000
10.00% (b)	Jan 18/90	Jan 18/10	–	75,000
11.25%	Oct 11/90	Jul 12/00	–	75,000
11.00%	Jan 9/91	Jan 9/01	–	100,000
10.50%	Feb 27/91	Apr 15/94	–	25,000
10.13%	Jul 3/91	Jul 3/98	–	–
8.13%	Feb 4/92	Feb 4/97	–	–
			–	575,000
Saskatchewan Economic Development Corporation:				
11.25% Loan payable in monthly installments of $24,152 including interest, due Mar. 31, 2006			–	2,203
Sinking funds on deposit with Minister of Finance			–	(776)
			$ –	$ 576,427

(a) This issue was retractable after May 1, 1991 at the option of the investor. On May 1, 1991, $46,433,000 was retracted. The interest rate for the remaining 7 years of this issue was 10.25%.

(b) This issue required annual sinking fund payments of 1% of the outstanding debt.

9. Promissory notes

As at March 31, 1991, the interest bearing promissory notes payable to the Province of Saskatchewan were due June 28, 1991 and had an average interest rate of 9.73%.

10. Contributed surplus

As a result of the change in operations as described in Note 1, the corporation eliminated long term debt, promissory notes, related expenses payable to the Province of Saskatchewan, loans receivable from third parties, tenant improvements receivable from the Province of Saskatchewan, and the provincial share of deferred costs of the geographic information system. The difference is considered to be a capital contribution by the Province of Saskatchewan and has been accounted for as contributed surplus.

Long term debt	$ 603,567,000
Promissory notes	111,452,000
Accounts payable	14,307,000
Unamortized debt discount, premium and issue expenses	(5,195,000)
Sinking funds on deposit with Minister of Finance	(1,642,000)
	722,489,000
Loans receivable	(665,204,000)
Tenant improvements receivable	(16,300,000)
Deferred costs	(6,254,000)
Transfer to contributed surplus	$ 34,731,000

11. Province of Saskatchewan equity

The Province of Saskatchewan has contributed equity to the corporation through assets and liabilities transferred to the corporation. In 1992 net assets of $3,652,000 (1991 - $393,000) were returned to the province. The amount transferred from the province in 1992 was nil (1991 - nil).

12. Commitments

As at March 31, 1992, the corporation has construction and other significant commitments of $5,067,000.

13. Subsequent event

Commencing April 1, 1992, the Department of Natural Resources assumed responsibility for fire suppression services previously provided to the department by the corporation. As a result, on April 1, 1992, the corporation transferred net program assets to the Province of Saskatchewan as follows:

Inventory	$ 1,417,222
Aircraft	4,590,020
Equipment	106,632
Accounts payable	(29,327)
Reduction in Province of Saskatchewan equity	$ 6,084,547

14. Related party transactions

The corporation receives substantially all of its revenues from Saskatchewan Crown controlled departments, agencies, corporations and public institutions. These revenues primarily are determined with reference to market; however, in such cases where comparable market rates do not exist, rates are based on the operating costs and the amortization of the related capital costs.

Accommodation revenues are shown net of the participation credit of $57,751,000 (1991 - $86,965,000). The participation credit is a return of profit to Saskatchewan crown departments and agencies which are funded through the provincial treasury. The participation credit percentage of 33.2% (1991 - 49%) is predetermined and applied to the volume of accommodation business.

The continued application of the participation credit to accommodation revenue generated from real estate investments under capital lease will result in the corporation not recovering all of its costs. The extent of costs which may not be recovered cannot be determined. The impact, if any, will be charged to operations in the period in which it is determined.

Included in these financial statements are expenses resulting from routine operating transactions conducted at prevailing market rates with various Saskatchewan Crown controlled departments, agencies and corporations with which the corporation is related.

Account balances resulting from these transactions are included in the statement of financial position and are settled in normal trade terms.

15. Comparative information

Certain of the 1991 figures have been reclassified to conform to the current year's presentation.

SASKATCHEWAN PROPERTY MANAGEMENT CORPORATION

Unaudited out-of-scope salaries of $2,500 or more for 1991/92

PAYEE	AMOUNT
ADAMS, WAYNE J.	45,876
AFSETH, ROBERT N.	63,288
ALBERTS, WILLIAM J.	49,368
ALLEN, GEORGE	42,056
AMBRIDGE, ROGER	53,604
ANTYMNIUK, BEVERLY D.	33,648
ARNDT, HOWARD	50,364
ARSENAULT, MAURICE W.	64,200
ARTHUR, DAVID S.	43,200
ASHTON, KENNETH W.	46,674
BACHIU, LARRY	68,460
BACON, DAVID	4,486
BAITON, LISA	20,599
BARON, WADE	40,698
BATES, SANDRA	19,037
BATTISTE, CHARLES A.	89,212
BECKWERMERT, DAVID W.	52,415
BELANGER, GARTH	47,751
BENECICK, AL	49,080
BERETI, DIANNA M.	35,376
BERGEN, DEBBIE	10,629
BERNSTEIN, ALFRED G.	58,920
BINGHAM, JONATHAN D.	65,580
BISHOP, BRUCE	61,476
BLUE, MALCOLM	35,352
BOGARD, BRENT W.	44,736
BOKAMYER, GERALDINE M.	41,496
BOYD, JAMES A.	57,852
BRADLEY, JOHN R.	66,843
BRADSHAW, BEVERLEY A.	73,059
BRAUN, MARILYN J.	39,636
BROWN, BARRY C.	49,908
BROWN, PAT	16,526
BRYANTON, DAVE S.	45,948
BULTITUDE, LORNE M.	41,253
BUNKO, WILLIAM	63,024
BURKART, RICK D.	35,298
BYL, PETER L.A.	46,466
CADE, ROBERT V.	55,308
CAIRNS, GERALD A.	58,920
CARLSON, JILL	6,992
CARROLL, TANYA	20,696
CHENG, FREDERICK	51,996
CHRISTENSEN, RAYMOND W.	50,532
CLARK, ANDREW R.	47,042
CLARK, TREVOR F.	39,636
COOK, BRIAN W.	21,720
COOMBER, ROY R.	49,970
COPPIN, HAROLD W.	63,024
COULT, EUNICE A.	36,204
CREELMAN, PATTY L.	24,960
DALRYMPLE, WALTER E.	70,092
DARNELL, ANTHONY A.	16,190
DEARBORN, BRUCE E.	42,525
DEDMAN, RONALD G.	91,318
DESNOYERS, EDWARD J.	62,496
DESPINS, LESLIE G.	57,684
DESPINS, WENDY P.	36,708
DIEBEL, GARY	46,680
DOBROWOLSKY, GORDON D.	83,966
DOUGLAS, CARLA	15,537
DOUGLAS, THOMAS W.	82,632
DRADER, CATHY E.	46,073
DRUMMOND, NORMAN	66,708
DUBRAY, LESTER	54,564
DUDLEY, JUDY	39,408
DUMALSKI, JOHN	54,564
DURLING, HARRY	48,212
DUSYK, CHARLOTTE G.	41,712
EBERLE, KENDA J.	28,358
EDWARDS, JAMES C.	40,860
EGER, BRIAN	91,694
EHALT, LYLE F.J.	38,195
ENGEL, STEVEN	13,070
ENGLAND, EARL E.	53,544
EPLEN, MARY A. R.	39,840
ERICKSON, ROBERT A. G.	48,276
FEDORCHUK, JOSEPH P.	48,480
FERGUSON, SHELLY	39,312
FERNANDEZ, LUIS A.	34,152
FIEBER, RAYMOND F.	61,497
FISKE, KELLY	15,331
FITZPATRICK, KEVIN	8,611
FITZPATRICK, ROBERT P.	52,008
FLAMAN-JOHNSON, DONNA	6,640
FOUILLARD, JANE A. M.	37,523
FRASER, PAUL M.	56,352
FRIES, LAWRENCE	67,133
GALENZOSKI, COLLEEN	30,144
GENDALL, LEONARD	55,272
GEORGE, THERESA M.	30,324
GIBSON, GLENN	46,800
GILES, TREVOR	18,736
GRISMER, ROBERT J.	10,930
GUGULYN, DARCY L.	45,912
GUTHRIE, HUGH T.	49,740
HALE, NANCY J.	45,552
HALVORSON, CAROL	25,586
HANDFORD, LESLIE A.	50,112
HARBOTTLE, R. ERIC	12,208
HARRIES, WILLIAM	36,192
HECK, BRENT	31,464
HEGEL, KENNETH E.	53,568
HEIDEL, DAVID R.	55,824
HESKA MCJANNET, CHERYL L.	33,984
HETHERINGTON, NOREEN A.	57,800
HIGGS, DAVID A.	72,180
HILSEN, BARRIE M.	72,612
HILTZ, RODNEY D.	34,251
HINCKS, DARLENE	44,676
HODGSON, JOHN R.	50,208
HOES, DIANE	50,289
HOLLIER, IAIN M.C.	62,052
HOLOWACH, TERRY J.	51,867
HORST, HARVEY M.	54,564

HOSFORD, A. DENIS	63,984
HOWARD, MARILYN	36,708
HOYT, VERNON E.	41,436
HUBER, HELEN	44,880
ISBISTER, ROBERT A.	49,572
ISINGER, BERNARD W.	40,342
JENSEN, ALAN IVAR	47,712
JOHANNESSON, B. ALLEN	41,689
JOHNSON, DEBORAH A.	61,176
JOHNSON, DONNA L.	43,044
JOHNSON, WILLIAM	62,040
JONES, ANITA G.	31,115
JONES, DENNIS C.	52,008
KELLER, BERNICE	28,644
KENNEDY, HARLAN G.	62,700
KENT, BRIAN E.	42,976
KEOGH, JANET V.	48,107
KIST, MARVIN W.	40,920
KLEIN, ROBERT F.	50,460
KLIPPENSTEIN, MICHAEL	35,632
KLOCZKO, JACK B.	55,308
KLOCZKO, JANET	43,008
KNIBBS, LORNE B.	44,444
KOPPELAAR, ELIZA A.	50,532
KOZAK, DOUGLAS A.	58,279
KRIP, EDWARD P.	58,920
KULBA, CORYNA FAY	41,592
KULLMAN, BEVERLEY A.	28,668
KUNTZ, EARLA M.	33,192
LAIDLAW, IAN G.	87,448
LAMBERT, PHILIP	48,192
LANG, DALE	5,627
LARSON, WILLARD	43,379
LAW, SCOTT R.	42,792
LAXDAL, LINDA	35,523
LEE, KING	39,636
LEE, LIM Y.	55,272
LEFEBVRE, MARCEL	45,470
LEON, LUIS	42,144
LEONARD, JOHN B.	42,684
LETILLEY, RICHARD A.	80,580
LITTLE, GLENDA	32,291
LOEHR, NORMAN J.	66,744
LOVERIDGE, BARBARA L.	44,100
LUSK, GREGORY	59,664
LYNDEN, MICHAEL	49,056
MACAULAY, GILBERT W.	52,920
MACLEAN, GORDON W.	11,598
MACPHERSON, MAXINE	33,324
MADSEN, CHRISTINA A.	21,622
MALACH, STAN	81,464
MANN, JEFF	12,109
MARTENS, FREDERICK J.	33,059
MARTIN, LESLIE P.	13,803
MASSOUD, IBRAHIM	48,696
MATTHEW, WILLIAM A.	44,448
MATUSKO, MARJORIE	33,914
MCAULAY, JAMES	55,408
MCCORMICK, DONNA E.	46,128
MCCRACKEN, JOAN	31,742
MCGILLIVRAY-BLAIS, JANET M.	33,461
MCKENZIE, DENNIS	28,903
MCLAUGHLIN, DAVID H.	67,404
MCLAUGHLIN, SUSAN M.	39,060
MCLEOD, KIM L.	24,224
MCLEOD, MITCH	45,257
MEGGITT, GORDON W.	67,470
MELNYK, ANDREW	54,912
MEPHAM, MICHAEL P.	53,579
MINION, DALE R.	60,216
MITCHELL GLYNN P.	33,984
MOFFAT, ALAN H.	87,660
MOORE, VALERIE D.	32,953
MORGAN, LILA B.	29,148
MORROW, NORMA	23,496
MUELLER, CHERYL	32,068
MURRAY, GERALD N.	67,980
MURRAY, R. BRUCE	52,272
MUSIC, HEATHER	34,528
NAGY, LOUIS	54,564
NEILES, BYRON	27,927
NESDOLY, TIM	40,530
NICOL, GORDON M.	68,160
NICOLS, ROSS	43,205
NIEMINEN, COLIN	32,717
NIVEN, GORDON P.	42,485
NORDAL COREY B.	55,121
NORDIN, ALBERT	58,920
OBRIGEWITSCH, WAYNE D.	41,671
OCHITWA, PAUL O.	54,564
OLAFSON, DOUGLAS B.	57,348
OMILON, PAUL M.	57,720
OMNESS, ROBERT G.	40,737
OMOTH, SUSAN	12,484
OSICKI, GREGORY H.	58,920
PARKER, BARRIE R.	45,432
PATTERSON, ROBERT	21,905
PENNER, ERV	33,984
PETERSON, MARGARET	32,184
PETROVITCH, LAUREN	31,464
PFIEFER, TAMMY	14,980
PILLING, JOSEPH R.	50,532
PLESS, MARJORIE	41,151
PORTER, HUGH D.	52,956
POTTER, JOHN R.	57,408
QUENNELL FRANK G.	11,799
RAAB, SHIRLEY	94,921
RANKIN, KENNETH	85,334
REED, RAYMOND C.	42,300
REID, RAE G.	65,148
RENNER, GARY D.	49,752
RENWICK, R. PATRICIA	55,308
RICHARDS, LANDA L.	32,859
RILKOFF, SUSAN	42,863
ROBB, JOHN G.	51,754
ROBINSON, GORDON C.	18,294
RONNING, RICHARD K.	16,832
ROSE, WAYNE A.	54,185
ROWAN, GORDON T.	64,800
ROY, WYNONA	45,912
RUSCONI, GARTH	62,076
RYAN, KAREN	44,494
SADLER, JOHN R.	13,023
SANKEY, DANNY	43,644

SCHLACHTER, RICHARD	54,844
SCHMEICHEL, FRANCIS	14,000
SCHNELL, FERGUS	33,984
SCHNELL, MARK F.	32,553
SCHOENHOFER, COLIN M.	43,850
SCHUURMANS, FRANK	39,147
SCHWAB, EDWARD A.	50,364
SCOTT, PERRY	41,458
SCOVORANSKI, EDWARD	13,080
SEYMOUR, DAVID	47,329
SEYMOUR, LOIS J.	25,255
SHANNER, ROBERT G.	57,684
SHAW, PATRICK	51,696
SHIELDS, JOHN	44,648
SHIVAK, JOHN W.	68,160
SILVERMAN, BEV	24,908
SILZER, EDWARD A.	52,308
SINOTTE, RICHARD J. G.	71,427
SNELL, KENNETH W.	5,744
SOTROPA, VICTOR	71,412
SPRING, GERI L.	11,345
STACYSZYN, VALERIE A.	36,708
STEVES, GEORGE A.	52,864
STEVES, VALERIE D.	27,148
STOCKDALE, JAMES A.	48,193
STORRING, JOHN W.	59,793
STRAND, DIDRIK	39,483
STRAND, KELVIN W.	54,708
STUDER, PETER T.	43,308
STUECK, DEAN V.	49,445
STUSEK, RONALD A.	45,547
SWEET, JEFF D.	47,424
SZYPULA, JOHN P.	42,600
TAM, MINOAH	46,224
TAMAKI, GRAHAM T	50,532
THEISS, DIANNE M.	33,036
THOMAS, BRETON	38,980
THOMSON, NORMAN J.	52,194
TINGLEY, LAURIE	35,976
TOMPOROWSKI, DUANE	26,810
TRUDELLE, LORIE	2,819
TURNBULL JOHN B	81,936
TWEEDIE, RICHARD W.	49,743
WAGNER, B. BRIAN	64,248
WALKER, MARGARET	12,394
WALKER, WAYNE G.	80,264
WALSH, ANTHONY J.	37,584
WALSH, BERTRAM L.	65,880
WATSON, CLAIRE	79,967
WAWRYK, ROBERT J.	7,500
WEISSHAAR, SANDRA J.	32,677
WELCH, DEBRA A. M.	42,660
WELKE, GRANT F.	58,920
WENKOFF, PETER	41,172
WESTGARD, ROBERTA	24,303
WHITEHEAD, DARREN	33,648
WICKERT, BRUCE R.	50,637
WILKINSON, TOM W.	36,708
WITTAL, GLORIA F.	41,952
WOLFE, WALLACE W.	3,989
WOODS, SANDRA	35,976
YARNTON, ROBERTJ.	39,384
YEE, PHILIP C.	40,241
ZASIBIDA-CARLSON, KENNETH W.	5,573
ZESS, JACK	54,156
ZIMMERMAN, LARRY A	54,564
PAYEES UNDER $2,500	5,539
TOTAL	**$13 564,656**

SASKATCHEWAN PROPERTY MANAGEMENT CORPORATION

Unaudited schedule of payments of $20,000 or more for 1991/92

Payee	Amount
A.M.E. Systems Ltd.	47,241
Acklands Limited	20,894
Actionwear Saskatoon Ltd.	34,570
Actton Super-Save Gas Stations	34,290
Adilman's Ltd.	125,457
Advance Moving Systems Ltd.	41,465
Advanced Datasystems	159,148
Aero Recip (Canada) Ltd.	85,929
Airguard Industries	83,419
Airpower, Inc.	104,738
Al Walters Electrical Service	39,218
Alford's	30,310
Alleo Ltd.	24,689
Allied Lumberland Ltd.	22,722
Allterrain Surveys Ltd.	196,492
Amalco Credit Services Ltd.	79,222
Anaheim Management Ltd.	20,280
Anderson Construction	52,969
Apple Canada Inc.	23,407
Arcee Construction Ltd.	25,580
Architects In Association	36,470
Arcon/Fasttrack	22,786
Arctic Savings and Credit Union	43,370
Arm River R. M. of No. 252	21,660
Arrow Electric Co. (1977) Ltd.	163,296
Assiniboia, Town of	23,755
Atlas Concrete Ltd.	20,723
Autoworks Centre Ltd.	32,419
Avanti Office Products	84,475
Aviall	86,828
Aviation Supplies	43,809
Avord Tower Saskatoon Ltd.	301,390
Azon Canada Inc.	26,712
B & L Services Ltd.	22,030
B. Rajani Architect Ltd.	21,910
Barber-Ellis	733,079
Barzeele & Burkosky Ltd.	101,374
Bavaria Properties Limited	406,935
Beaver Engineering Ltd.	94,651
Beaver Lumber Co. Ltd.	29,621
Bell Tire Stores	24,977
Bennett-Dunlop Ford Sales Ltd.	98,655
Bird Management Ltd.	24,380
Blue Water Enterprises	44,144
Blueline Moving Ltd.	64,935
Bomac Construction (1978) Ltd.	32,924
Bombardier Inc.	55,578
Brennan Supply	289,147
Bricore Land Group Ltd.	171,117
Bridge City Electric (1981) Ltd.	35,447
Bristow Instruments (1977) Ltd	30,264
Broadview Union Hospital	1,655,431
Brunswick Filing Systems	45,662
Buckwold's Ltd.	20,627
Building Design Partnership	34,902
BLM Architects Ltd.	23,760
C & S Construction Co. Ltd.	146,019
CalComp Canada Inc.	22,806
Can Am Construction Inc.	37,029
Canada Messenger & Transfer	20,179
Canada Post Corporation	5,998,975
Canada Savings Bonds	224,516
Canadian Corps of Commissionaires	904,133
Canadian Imperial Bank of Commerce	25,425
Canadian Tire	28,033
Canadian Turbo Inc.	717,175
Cardinal Automotive (1992)	29,428
Carlyle Computer Products Ltd.	163,378
Carlyle Investments Inc.	117,736
Carmont Construction Ltd.	213,921
Carnduff, Town Of	27,348
Central Butte Union Hospital	70,849
Central Guaranty Trust	31,296
Century Glass Ltd	39,489
Century Sales & Service	21,530
Charlton Communications Inc.	638,543
Chatterson Bldg. Cleaning	266,184
Clark Roofing (1964) Ltd.	125,425
Co Lloyd Inc.	399,474
Cochrane Lavalin Inc.	159,952
Commercial Building Service Ltd.	194,808
Computerland	25,502
Conair Aviation Ltd.	99,704
Conley & Co. Contractors Ltd.	45,346
Conley Holdings Ltd.	445,712
Continental Salt Co. Ltd.	27,545
Convey It Corp.	283,792
Coopers & Lybrand	612,058
Coronach Union Hospital	1,206,250
Corporate Moving Service	61,206
Coscan Development Corporation	1,102,629
Country Fine Quality Meats	26,526
Craftex Construction (1983) Ltd.	48,244
Craik Community Hospital	1,312,160
Credit Union Central of Saskatchewan	28,259
Crestview Chrysler Dodge Ltd.	48,097
Crestview Roofing Ltd.	418,521
Crown Office Interiors Ltd.	37,959
Crownpaper	136,313
Cubbon Advertising Concepts	84,139
Cypress Paving (1976) Ltd.	136,575
CCD Western Ltd.	330,282
CEG Energy Products Ltd.	29,900
CP Distributors Ltd.	30,012
CTI Limited Inc.	29,603
D.G.M. Consultants Ltd.	52,043

Data Business Forms 217,694
Dearborn Chemical Co. Ltd. 51,621
Delint & Taylor Architects 56,014
Deloitte & Touche 146,710
Denro Holding Ltd. & Lehndorff Canada Pension Properties Ltd. 168,489
Devel-Tech Inc 98,140
Diamond Crystal Glass Ltd. 22,603
Digital Equipment of Canada 178,402
Digital Mapping Systems Incorporated 93,875
Dimensional Holdings Ltd. 28,030
Dome Advertising Ltd. 950,554
Dome Media Buying Services Ltd 1,348,449
Domo Gasoline Corporation Ltd. 21,503
Donaldsons Property Management 83,564
Double K Excavating Ltd. 151,443
Dover Corporation (Canada) Limited 165,656
Dr. Veronica Eustace 23,899
DAC Security Systems 65,880
DRG Globe Envelopes 20,110
Eagle Holdings Inc. 113,371
Eastend Union Hospital 1,902,444
Eatonia Union Hospital 1,566,314
Eckl Ceramics 1978 Ltd. 63,662
Eckl Developments Ltd. & Morgan Developments Ltd. 235,336
Economic Diversification & Trade 126,024
Edmonton Aero Accessories Ltd. 45,109
Edwards 29,786
Eecol Electric (Sask.) Ltd. 29,344
Electronic Environments Ltd. 35,759
Elevator & Electric Service Ltd. 25,226
Erman, Karen 41,455
Ernst & Young 59,790
Esso Petroleum Canada 1,200,947
Estevan Medical Associates Ltd 45,666
Excel Consulting Ltd. 42,480
Executive Aviation 22,266
F & C Millar Investments Ltd. 44,448
Fairford Developments Inc. 41,288
Family Service Bureau 48,503
Fas Gas Oil Ltd. 130,586
Federated Co-operatives Ltd. 442,318
Field Aviation Co. Ltd. 30,201
Fisher, Marlene 52,284
Flynn Roofing (Canada) Ltd. 127,032
Focal Point Computers 32,871
Forest Computer, Inc. 61,276
Franko Enterprises Ltd. 36,568
Frontier Construction Ltd. 116,526
Frontier Resource Surveys Ltd. 30,857
FLP Type Systems Ltd. 20,109
G. H. Wood 44,660
Gabe Fiscal Management Inc. 30,674
Gasland Oil Ltd. 62,638
Geanel Restaurant Supplies Ltd. 23,452
Gene's Ltd. 113,193
General Recorders Ltd. 172,943
Generation 5 Technology 144,616
Geodata Systems Ltd. 409,837
George, Nicholson, Franko & Associates (1982) Ltd. 403,475
Gescan Ltd. 46,133
Goodyear Canada Inc. 48,879
Goulet Aircraft Supply Ltd. 47,011
Graham Construction And Engineering (1985) Ltd. 352,327
Graphic Arts Printing Ltd. 64,542
Gravelbourg School Division #109 22,151
Great West Life Assurance Co. 560,502
Gus's Automotive Service 21,111
H & H Holdings 64,965
H.A. Roberts Group Ltd. 1,434,000
Haid Construction Ltd. 116,728
Hamilton Computer Sales and Rentals 61,159
Hancock Plumbing Ltd. 26,588
Hang Lung (Real Estate Agencies) Ltd. 115,885
Harding, Boss & McLeod Surveys 106,843
Hargill Management Ltd. 148,993
Harry J. Jedlic Architect Ltd. 41,925
Hector's Cleaning Ltd. 145,550
Henderson Management Ltd. 32,461
Henderson's Service 23,308
Henning Dahlem Law Firm 31,846
Hewlett Packard (Canada) Ltd. 54,016
Hickson Holdings Ltd. 91,271
Highfield Development Ltd. 144,128
Highways & Transportation 331,330
Hirsch Construction Ltd. 24,200
Hirsch Holdings Inc. 43,665
Honeywell Limited 251,987
Hong Kong Bank Canada Leasing Ltd. 181,904
Howay's Upholstery 33,042
Hub City Asbestos Removal Limited 51,107
Hubert & Marion Linke 20,840
Hugh Taylor Architect Ltd. 77,131
Humboldt Lumber Mart Ltd. 37,114
Humboldt St. Mary's Villa 1,335,247
Hundseth Line Construction 41,287
Husky Oil Marketing Co. 88,870
Hyber Holdings Company Ltd. 23,394
Hyde Park Developments Ltd. 56,175
Imperial Parking Ltd. 32,100
Imperial Union Hospital 1,434,546
Indian Head, Rural Municipality of 28,167
Information Systems Management Corporation 35,156
Inland Alcare Inc. 31,697
IBM Canada Ltd. 323,391
ICG Propane 25,723
IKOY 87,899
J.M.G. Holdings Ltd. 56,673
J.S. Developers Ltd. 102,451
James and Joe Remai 241,613

James Tire Centres Ltd. 283,919
Jay Dees Ltd. 28,215
Jay's Moving and Storage Ltd. 61,919
Joan Bauer & John Bauer 27,788
Johnson Controls Ltd. 181,346
Jonlee Holdings Ltd. 33,968
Jubilee Ford Sales (1983) Ltd. 23,818
JA Professional Computer Centre of Manitoba Ltd. 46,202
K & K Glass 33,012
K.D. Mechanical Ltd. 140,701
Kadam Developments Ltd. 25,748
Kalinowski Trucking Ltd. 40,340
Kamal Dry Wall Ltd. 49,625
Kamsack, Town Of 26,040
Kaset International 81,493
Keewatin Square Ltd. 125,192
Kelly's Roofing Ltd. 113,061
Kemsol Products Ltd. 68,646
Ken Siedlecki 21,613
Kenar Electrical Ltd. 24,182
Kerrobert Oilfield Maintenance Ltd. 29,542
Key Chevrolet Oldsmobile Cadillac Ltd. 21,292
Kindersley Plaza Ltd. 48,142
Kot Sales & Services Ltd. 25,272
Kress Electric Ltd. 59,475
Kromakolor Processing Laboratory 27,661
L & C Management Ltd. 1,499,245
L.J.C. Holdings Ltd. 393,627
La Ronge Hospital 152,484
La Ronge, Town of 20,622
Lady Minto Union Hospital 1,342,321
Laidlaw Waste Systems 91,321
Lakeshore Service 32,843
Lakeside Properties 978,766
Lamb's Door Service Ltd. 22,099
Landmark Surveys (1986) Ltd. 63,409
LaFleche Union Hospital 955,212
Le Cliffton Group 30,000
Leask Wheatland Lodge 50,001
Lega Holdings Inc. 53,309
Lenale Developments Ltd. 95,318
Les Jardins Ste-Foy Ltd. 124,109
Lesmeister Holdings Inc. 142,976
Little Chief Sand & Gravel Ltd. 174,384
Logan Stevens Construction (1981) Ltd. 257,396
London Life Insurance Co. 118,366
London Life Place 1,740,753
Loomis Courier Service Ltd. 76,261
LML Engineering Ltd. 36,350
Macdonalds Consolidated Ltd. 109,506
Macklin St. Joseph's Hospital 112,176
Macmor Industries Ltd. 22,481
MacMillan Bathurst Inc. 21,432
Magic White (Western) Ltd. 90,664
Mann Motor Products Ltd. 34,249
Maple Creek News Ltd. 33,040
Marathon Holdings Ltd. 477,468
Marathon Investments Ltd. 3,497,855
Marathon Mechanical Inc. 146,880
Mark V. Holdings Ltd. 24,233
McCartan, Gaudet & Associates Ltd. 32,361
McClocklin Real Estate Corp. 355,163
McNabb Motors Ltd. 20,554
McNevin Management Ltd. 147,508
Medenco Holdings Ltd. 27,873
Melvyn Malkin 20,191
Mercury Graphics Corporation 24,078
Methy Construction and Maintenance Corporation 44,130
Metropol Security 69,840
MicroAge 137,682
Mid-City Electric (1979) Ltd. 87,191
Midale Union Hospital 1,310,364
Midwest Surveys (Sask) Limited 30,528
Minister of Finance 226,911,495
Modern Building Cleaning Inc. 63,346
Mohawk Oil Co. Ltd. 126,012
Moned Enterprises Ltd. 44,736
Montmartre Union Hospital 282,351
Moose Jaw Exhibition Co. Ltd. 250,400
Moose Jaw Heating & Plumbing Inc. 285,270
Moose Jaw Union Hospital 120,000
Moose Jaw, City of 160,959
N. A. Properties Ltd. 151,436
Naicam Credit Corp. 25,480
Nedco Western Division of Westburne Ind. Ent. Ltd. 32,474
Nelson Properties Ltd. 25,385
New Careers Corporation 29,299
Nexus Holdings Inc. 109,020
Nor-Mall Developments Inc. 294,291
Norex Leasing Inc. 21,292
Normandale Holdings Ltd. 209,651
North Associates Canada Ltd. 29,282
North Battleford, City of 33,195
North West Trust Co. 252,726
Northern Paint Canada Inc. 73,657
Northland Plymouth Chrysler Ltd. 23,207
Northland Stationers (1963) Ltd. 355,057
Northway Chevrolet Oldsmobile Ltd. 40,296
Northway Janitorial Services Ltd. 143,031
Northwest Digital Ltd. 26,841
Odishaw & Odishaw 21,836
Okanagan Aero Engine 49,151
Olfland Land Co. Ltd. 46,678
Olive Waller Zinkhan & Waller 65,786
Olivetti Canada Limited 30,359
Olru Construction Ltd. (1981) 237,749
Oracle Corporation Canada Inc. 102,083
Orion Surveys Ltd. 22,982
Otis Canada Inc. 78,765
Outlook, Town Of 54,684
Overhead Door Company 31,838

Oxbow Union Hospital	550,174
P.A. Central Service (1980) Ltd.	34,678
P.A. Rental And Leasing Services Ltd.	39,456
Page Credit Union	213,722
Parkland Data Services Ltd.	110,012
Parktowns Service Ltd.	79,768
Parkway Office Holding Corp.	507,433
Peariso Aviation Ltd.	43,199
Pedersen Norman McLeod & Todd	430,000
Peerless Management	42,444
Peerless Property Management	75,048
Percival Mercury Sales Ltd.	30,176
Perrault, Harold, Estate of	21,669
Petro Canada Inc.	853,127
Pioneer Co-operative Association Ltd.	62,709
Pitney Bowes	105,401
Plains Health Centre	81,623
Plainsmen Automotive Ltd.	31,640
Planned Commercial Interiors Ltd.	50,040
Points North Freight Forwarding Ltd.	20,343
Polaris Properties Ltd.	573,290
Potzus Construction Ltd.	152,630
Prairie Financial Group	74,053
Prairie Financial Management	31,686
Prairie Living Property Management	21,389
Prairie Surveys Ltd.	56,977
Precision Airmotive Corp.	350,222
Prestige Commercial Interiors Ltd.	41,272
Price Daxion	104,424
Price Waterhouse	22,060
Prime Computer of Canada Ltd.	77,853
Prince Albert Holy Family Hospital	166,000
Prince Albert, City Of	296,972
Printco Graphics Inc.	119,793
Pro Metal	30,511
Professional Home Rentals	47,854
Property Developments Ltd.	151,967
Provincial Airways	28,191
Prudential Assurance Co. Ltd.	330,609
Public Employees Superannuation Plan	2,362,547
Public Employees Dental Plan	161,154
Public Employees Disability Income Plan	124,671
Public Employees Group Life Plan	239,954
Public Service Superannuation Plan	535,228
PCL-Maxam, A Joint Venture	160,361
PNG Globe Envelopes	37,545
Qu'Appelle Developments Ltd.	902,005
Quantum Management Services Ltd.	64,250
R & A Rentals Ltd.	46,366
R. H. Holdings Ltd.	153,287
Ranco Manufacturing Inc.	33,828
Ratner Realty Properties Inc.	1,619,731
Raymore & District Special Care Home	1,320,801
Receiver General for Canada	14,574,896
Red Deer Nursing Home	1,169,687
Redco Holdings Ltd.	166,778
Redenbach S.E.	73,312
Redvers Union Hospital	52,956
Reed Stenhouse	520,293
Regal Flooring Ltd.	35,194
Regina General Hospital	769,944
Regina Pioneer Village Ltd.	256,000
Regina, City of	552,011
Reiner, Helen	36,481
Reisinger Development Ltd.	266,518
Reliable Stationers Ltd.	309,337
Remai Developments (1984) Ltd.	23,826
Remai Investment Co. Ltd.	2,242,184
Rendek Developments Inc.	177,158
Rendek McCrank Halvorsen Canham	40,538
Representative Holdings Ltd.	35,522
Richard's Auto Body & Paint Shop Ltd.	25,194
Richards Excavating Services Ltd.	20,513
Richardson's Plumbing & Heating Ltd.	25,345
Ritenburg & Associates Ltd.	24,342
River North Construction	905,303
Roberts Properties Inc.	116,864
Rockefeller Centre Properties	57,310
Rockglen Union Hospital	1,951,338
Roland Mohl Properties Ltd.	23,453
Ron's Plumbing & Heating (1980) Ltd.	74,424
Royal Bank of Canada	79,875
Ruchti, Hermann	160,574
Russell Food Equipment Ltd.	89,590
Ruszkowski Construction Co.	64,195
S.C. Redevelopment Co. Ltd.	223,191
Sask Energy Corporation	2,975,994
Sask. Archives Board	34,629
Sask. Economic Development Corporation	6,639,786
Sask. Environment And Public Safety	23,194
Sask. Government Employees Union	570,633
Sask. Government Insurance	4,495,735
Sask. Health	38,247
Sask. Housing Corporation	1,459,008
Sask. Liquor Board	59,219
Sask. Pork Producers Marketing Board	28,686
Sask. Power Corporation	4,840,725
Sask. School Trustees' Assoc.	63,573
Sask. Training School	39,304
Sask. Transportation Co.	147,668
Sask. Workers' Compensation Board	382,760
Saskatchewan Institute of Applied Science and Technology	94,446
Saskatchewan Justice	21,329
Saskatchewan Parks & Renewable Resources	671,745
Saskatchewan Research Council	136,235
Saskatchewan School of Performing Arts	51,403
Saskatchewan Water Corporation	67,426
Saskatchewan Wheat Pool	28,521

Saskatoon City Hospital 21,476,918
Saskatoon Motor Products (1973) Ltd. 33,023
Saskatoon Oliver Lodge 115,000
Saskatoon Royal University Hospital 2,550,796
Saskatoon Square Ltd. 64,483
Saskatoon, City of 1,220,243
Saskem Mfg. Ltd. 20,711
SaskTel CMR 2,050,630
Scott National 70,159
Scott's Lock & Key Service 23,758
Select Office Systems 27,407
Septre Controls Ltd. 22,033
Service Plumbing & Heating 51,858
Shell Canada Products Ltd. 608,301
Sherwood Chevrolet-Oldsmobile Inc. 29,854
Skynorth Aviation 22,767
Smithcore Development Ltd. 1,241,225
Software 2000 Inc 110,555
Souris Valley Regional Care Centre 182,872
South Towne Developments Ltd. 99,898
Southam Paragon Graphics 41,682
Southland Canada Inc. 25,078
Spadina Developments Ltd. 125,287
Speedy Auto Glass 77,916
St. Breiux Special Care Home 67,509
St. Elizabeth Hospital 24,794
St.Joseph's Hospital Of Estevan 8,010,492
Standard Motors (77) Ltd. 26,141
Standard Salvage Inc. 28,800
Stockton Surveys Ltd. 52,613
Stuart Olson Construction Ltd. 105,037
Sturdy-Stone Merchants 23,189
Style-Rite Properties Ltd. 102,085
Success Office Systems 102,315
Superior Propane Inc. 50,146
Supreme Office Products Ltd. 187,591
Supreme Upholstery 27,549
Swift Current, City of 243,305
Synon Canada Limited 87,075
SHL Systemhouse Inc. 379,486
SNC Inc. 158,935
Tanka Research 34,100
The Board Of Education 258,023
The Hong Kong Land Property Company Ltd. 194,529
The Mall on Third Avenue Merchant's Association 41,218
The Mobile Stationer Saskatoon Ltd. 30,661
The South Saskatchewan Hospital Centre 335,664
The SDI Group 32,577
Thomson Meats Ltd. 32,714
Thorpe Brothers Ltd. 154,985
Tisask 28,720
Tisdale Sasko Park Lodge 61,995
Tisdale Union Hospital 2,004,213
Toshiba of Canada Limited 20,883
Trane Service Agency 47,381
Treck Hall Limited 60,245
Tri-City Surveys Ltd. 94,665
Trident Holdings 43,063
Trigon Mapping Resources Ltd. 327,698
Triple Three Trading Ltd. 76,703
Tubello Tile & Terrazzo Ltd. 42,185
TTL Computer Concepts 29,314
Ulmer Chevrolet-Oldsmobile-Cadillac 22,705
United Carpet 37,882
United States Postal Service Postmaster 182,232
Unity Union Hospital 180,560
Universal Systems Ltd. 30,225
University of Regina 515,130
University of Saskatchewan 870,386
UMA 136,664
Vanaero Company 103,170
Vic West Steel Inc. 95,951
Victoria Union Hospital 535,783
VicWest Steel 98,532
Vision Security and Investigations 25,000
W. T. McGinn & Associates 27,594
W.M. Clark Roofing (Sask) Ltd. 180,248
Wajax Industries Limited 131,166
Wang Canada Ltd. 24,555
Warneke-Theobald, Erwin 166,944
Wascana Centre Authority 67,109
Wascana Mechanical (1986) Ltd. 37,824
Wascana Rehabilitation Centre 1,916,033
Wayne's Lumber Ltd. 30,301
Weber Construction Ltd. 129,878
Webster Surveys Ltd. 282,791
Wesco 155,785
West Central Developments Ltd. 386,012
West Wind Aviation 38,470
Westbridge Computer Corporation 234,663
Westburne Engineering & Plumbing Supplies 114,649
Western Combustion Service Ltd 30,230
Western Ltd. 327,197
Western Propeller Company Ltd. 76,230
Western Senior Citizen Home 309,186
Westside Service Centre Ltd. 35,464
Weyburn Square Developments Ltd. 510,839
Weyburn Union Hospital 189,191
Wheatland Business Forms 22,601
Wheaton Chevrolet Oldsmobile Ltd. 117,726
Wilkie Developers Ltd. 27,583
William Kelly Architect (1983) Ltd. 37,870
Wm. C. Interiors Ltd. 120,297
Wolfe Group Investments Ltd. 3,370,824
Wood Cogger Ltd. 188,488
WBM Office Systems (Regina) Ltd. 179,418
X L Mechanical Co. Ltd. 157,706
Xerox Canada Ltd. 47,939
York Electric Ltd. 20,786
Yorkton Broadcasting Co. Ltd. 259,601

Yorkton Union Hospital	335,809
155361 Canada Inc.	1,090,522
2-M Developments Inc.	31,333
572758 Saskatchewan Ltd.	388,999
581960 Saskatchewan Ltd.	176,177
586990 Saskatchewan Ltd.	172,054
590577 Saskatchewan Ltd.	299,608
592791 Saskatchewan Ltd.	66,379
88 Autotec	30,445
Payees under $20,000	9,900,150
Total	**423,275,744**

Unaudited schedule of grants paid in lieu of property taxes of $5,000 or more

Payee	**Amount**
Battleford, Town of	6,403
Fort San, Village of	5,277
Meadow Lake, Town of	5,945
Melfort, City of	11,725
Moose Jaw, City of	18,718
Prince Albert, City of	11,891
Regina, City of	54,549
Saskatoon, City of	198,324
Payments under $5,000	21,995
Total	**334,827**

Saskatchewan Property Management Corporation

Board of Directors

Chairman

Hon. Ned Shillington

Vice-Chairman

Hon. Ed Tchorzewski

Members

Hon. Carol Carson
Hon. Darrel Cunningham
Hon. Dwain Lingenfelter
Hon. Robert Mitchell, Q.C.
Hon. John Penner
Hon. Carol Teichrob

Saskatchewan Property Management Corporation

Organizational Structure